## **Radical Collaboration**

Unleashing Collective Impact in the Nonprofit Sector

Princeton Community Works 2025 Conference

### Collaboration – Initial perceptions



- Scope Creep
  - Relevance

- Growth opportunities
  - Greater Impact
    - Energize

- Lack of Like-mindedness
- Poaching of ideas and staff

- Investment of time, staff, and financial resources with uncertain outcomes
  - Inertia

## About Me

### Steven Gomez





## About Me

## **X**Citizens Bank®





Steven Gomez

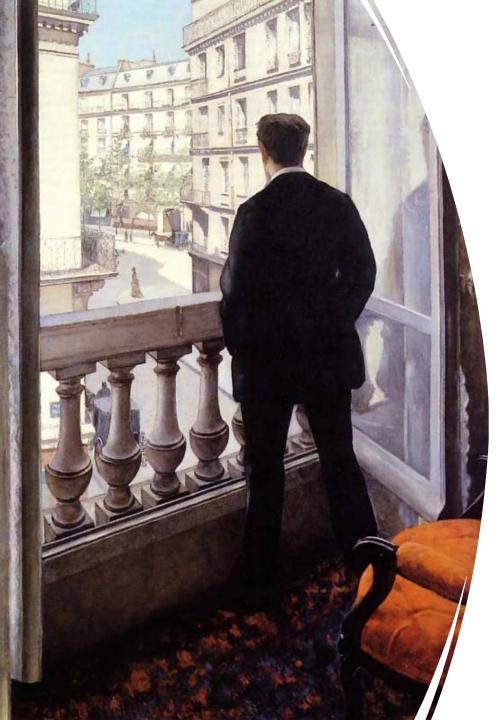




SHELTERFORCE Essential Reporting on Affordable Housing







## About Me

- Always assume positive intent
- Always Be kind
- Always add value
- Always Take a meeting
- Position yourself to take advantage of opportunities

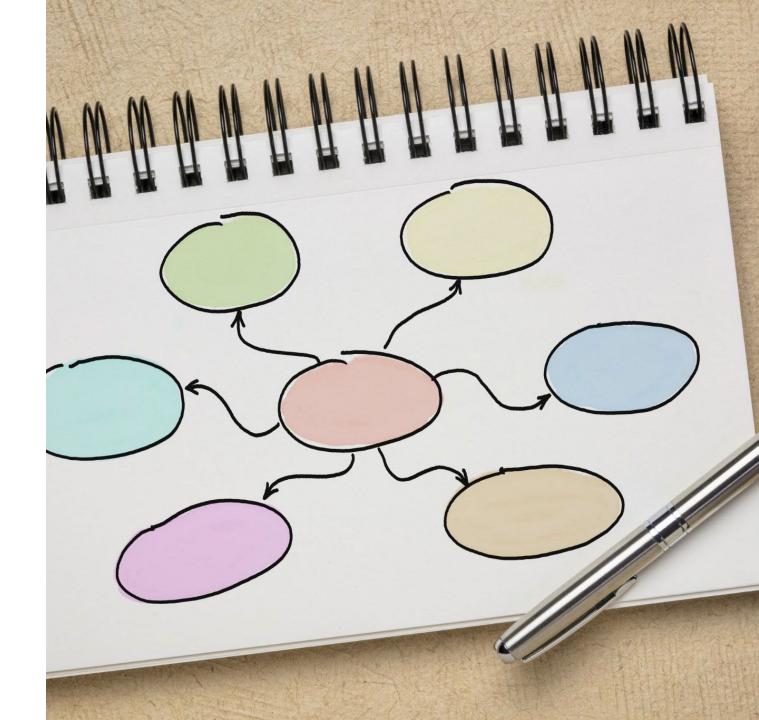


## **Presentation Purpose**

- Define Radical Collaboration WHAT
  - Understanding the concept and its importance
- Illustrate Benefits in Nonprofit Sector WHY
  - How it enhances efficiency and impact
  - Examples of successful implementation
- Provide Actionable Steps for Implementation HOW
  - Practical strategies to adopt radical collaboration
  - Steps to integrate into organizational culture

## What is **Radical** Collaboration?

- Key Characteristics of Partnership
  - Shared risk/reward
  - Deep trust
  - Joint decision-making
  - Focus on systems change



# **Understanding Radical Collaboration**

### **Transformative Approach**

Radical collaboration emphasizes transformative partnerships that engage diverse stakeholders towards achieving shared objectives.

### **Openness and Trust**

This approach fosters an environment of openness and trust, which are essential for successful collaboration among participants.

### **Shared Leadership**

Radical collaboration involves shared leadership, enabling all stakeholders to contribute to decision-making processes.

### **Enhancing Creativity**

By embracing diverse perspectives, radical collaboration enhances creativity and innovation within teams.



## **Core Principles of Radical Collaboration**

### Transparency

Transparency fosters trust and open communication, allowing team members to share information freely.

### **Shared Decision-Making**

Shared decision-making encourages collaboration and empowers all members to contribute to the outcome.

### **Active Listening**

Active listening promotes understanding and respect, ensuring that everyone's voice is heard and valued.

### **Mutual Benefits**

Focusing on mutual benefits strengthens relationships and leads to more successful collaborations.



## **Collaboration examples**

### BOC Network

### Newark CDFI Coalition

## Non-profit Consulting Program – NJIT

Tech Enabled Business Initiative SEEDing Stronger Together

# Why It Matters for Nonprofits

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#### **Increased Impact**

Combining efforts leads to greater results

Amplifies the reach and effectiveness of initiatives



#### Sustainability

Ensures long-term success and viability

Promotes resource sharing and conservation



#### **Reduced Duplication**

Prevents overlapping efforts and waste

Encourages collaboration and coordination



Innovation

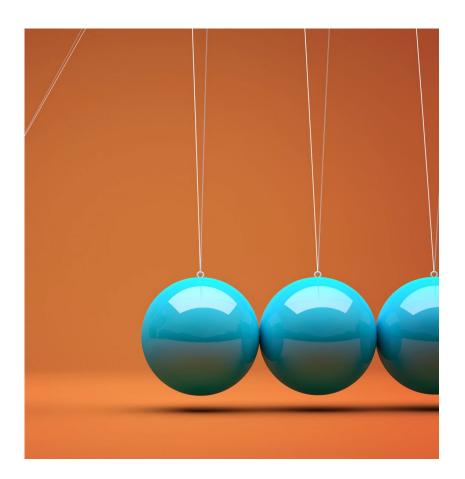
Sparks creativity through diverse perspectives



#### **Collective Power**

# Costs of Collaboration

- Resource Allocation
- Financial Investment
- Cultural Differences
- Power Imbalances
- Communication Barriers
- Competition for Resources



## Building a Culture of Collaboration



# Step 1 - Shared Goals and Vision

- Importance of a Shared Vision
  - Creates unity and direction
  - Enhances collaboration and teamwork
- Techniques for Collaborative Visioning
  - Brainstorming sessions
  - Workshops and retreats



# Step 2 - Trust and Communication

- Importance of open communication and trust
  - Facilitates collaboration and understanding
  - Builds strong relationships
- Strategies for building trust
  - Consistent and transparent communication
  - Active listening and empathy
  - Delivering on promises



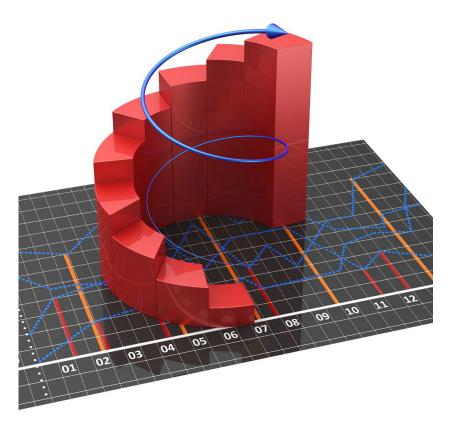
# Step 3 - Shared Governance

- Models for Joint Decision-Making
  - Various frameworks for collaborative decision-making
  - Ensuring all voices are heard
- Importance of Clear Roles and Accountability
  - Defining specific roles within the team
  - Establishing accountability to ensure responsibilities are met



## Step 4 - Measurement and Evaluation

- Importance of measuring collective impact
  - Ensures all stakeholders are aligned
  - Helps in assessing the effectiveness of initiatives
- Tools and methods for shared data analysis
  - Facilitates collaboration among different groups
  - Enables real-time tracking and adjustments



# Step 5 - Learning and Adaptation

- Importance of Flexibility and Learning from Mistakes
  - Adaptability is crucial for growth
  - Mistakes provide valuable learning opportunities
- Collaboration as an Ongoing Process
  - Teamwork enhances problem-solving
  - Continuous collaboration fosters innovation



# Overcoming Challenges

- Potential Challenges
  - Differences in cultures
  - Power imbalances
  - Communication barriers
- Strategies to Address Challenges
  - Facilitated dialogues
  - Mediation



## Practical Tools, Resources, and Next Steps

- Self Evaluation
  - SWOT
    - Focus on Strengths Drives Value
  - Website
    - Does our website convey value? Does it connect and/or celebrate others?
  - Internal Culture
    - Are we ready for collaboration?
  - Environment
    - Are there existing partner frameworks, or are we all siloed?
- Identifying Partners
  - Current Partners
  - Possible Partners
- Evaluating potential
- Take Action!

## **IDENTIFYING STRATEGIC PARTNERS**

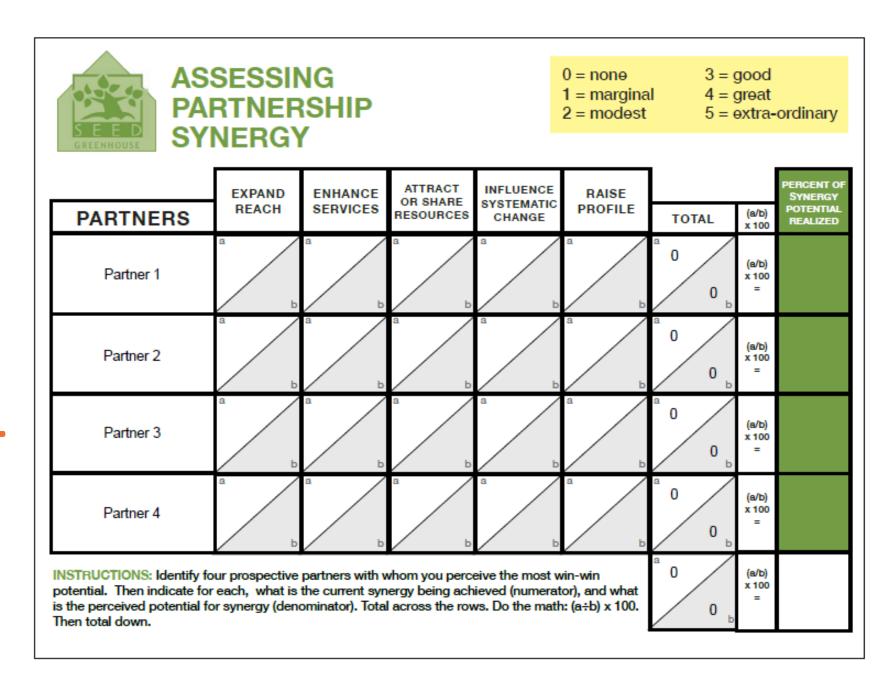
What are we trying to accomplish that could benefit from engaging strategic partners?

As defined by John Paul Lederach, "the strategic who is the smallest, most diverse possible group of people who if assembled and set in motion as a team has the capacity to set a lot more in motion."

- Who do we see as our strategic who for this project?
- What's in it for them to partner with us on this?
- What are we learning/discovering?
- What actions are emerging as possible next steps?



## EVALUATING STRATEGIC PARTNERS



|                              | Title / Link                                                        | Organization                         | Author                                                                                                   |
|------------------------------|---------------------------------------------------------------------|--------------------------------------|----------------------------------------------------------------------------------------------------------|
| Articles<br>and<br>Resources | Why and How Do Nonprofits Work<br>Together?                         | Philanthropy News Digest             | May Samali, Nathalie Laidler-<br>Kylander, Bernard Simonin, Nada<br>Zohdy                                |
|                              | 5 Tips for Nonprofit Collaborations                                 | National Council of Nonprofits       | Jennifer Chandler                                                                                        |
|                              | How To Collaborate Successfully: A<br>Complete Guide For Nonprofits | Nonprofit Megaphone                  | Emily Baxley                                                                                             |
|                              | <u>Centering Equity in Collective Impact</u>                        | Stanford Social Innovation<br>Review | John Kania, Junious Williams,<br>Paul Schmitz, Sheri Brady, Mark<br>Kramer & Jennifer Splansky<br>Juster |
|                              | https://www.johnpaullederach.com/                                   | John Paul Lederach                   | John Paul Lederach                                                                                       |
|                              | Assessing Partner Synergy                                           | SEED Impact                          | Melinda Lackey / Barry Kibel                                                                             |

### Key Takeaways / Call to Action



- SWOT
- Partner Evaluation

- Engage Partners
- Active Listening

- Communicate with staff
- Establish and share clear vision and goals

- Finding our "Strategic Who"
  - Ecosystem Scan



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